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January 18, 2011

State of Florida Department of Environmental Protection  
And/or All Other Federal, State, County or City  
Agencies Within Florida

**RE: Letter of Authorization**

Dear Sir/Madam

This letter authorizes the signature of Ms. Cindy Burns, Director of Environmental and Property Development for Tarmac America LLC for purposes of site plan, building permit applications, modifications, renewals and governmental matters for facilities operated or controlled by Titan America, LLC or Tarmac America, LLC.

Yours very truly,

J. Patrick Borders  
President

FLORIDA DEPARTMENT OF  
ENVIRONMENTAL PROTECTION  
2011 MAR -2 PM 2:50  
FINANCE & ACCOUNTING  
REVENUE